

UPRAC Budget Meeting



FY 2016-17 Proposed Operating Budget

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Budget Process Goals

- Align budget priorities to strategic goals
- Budget understanding – Transparency of process
- Build upon strong prior financial stewardship and fiscal position
- Broaden inclusion with fiscal planning
- Work closely with the University Planning and Resource Advisory Committee to collaboratively make budget decisions

Strategy & Issues Going Forward

- Tuition & fees benchmarking – Out-of-state tuition & scholarships
- State political climate – THEC & new boards
- Drive to 55 attainment goals
- Tennessee Complete College Act
- Tennessee Promise strategy for CC partnerships
- Online education competitiveness
- Marketing and communication
- Alternative revenue streams
- Philanthropy and fund raising
- Accreditation and academic quality

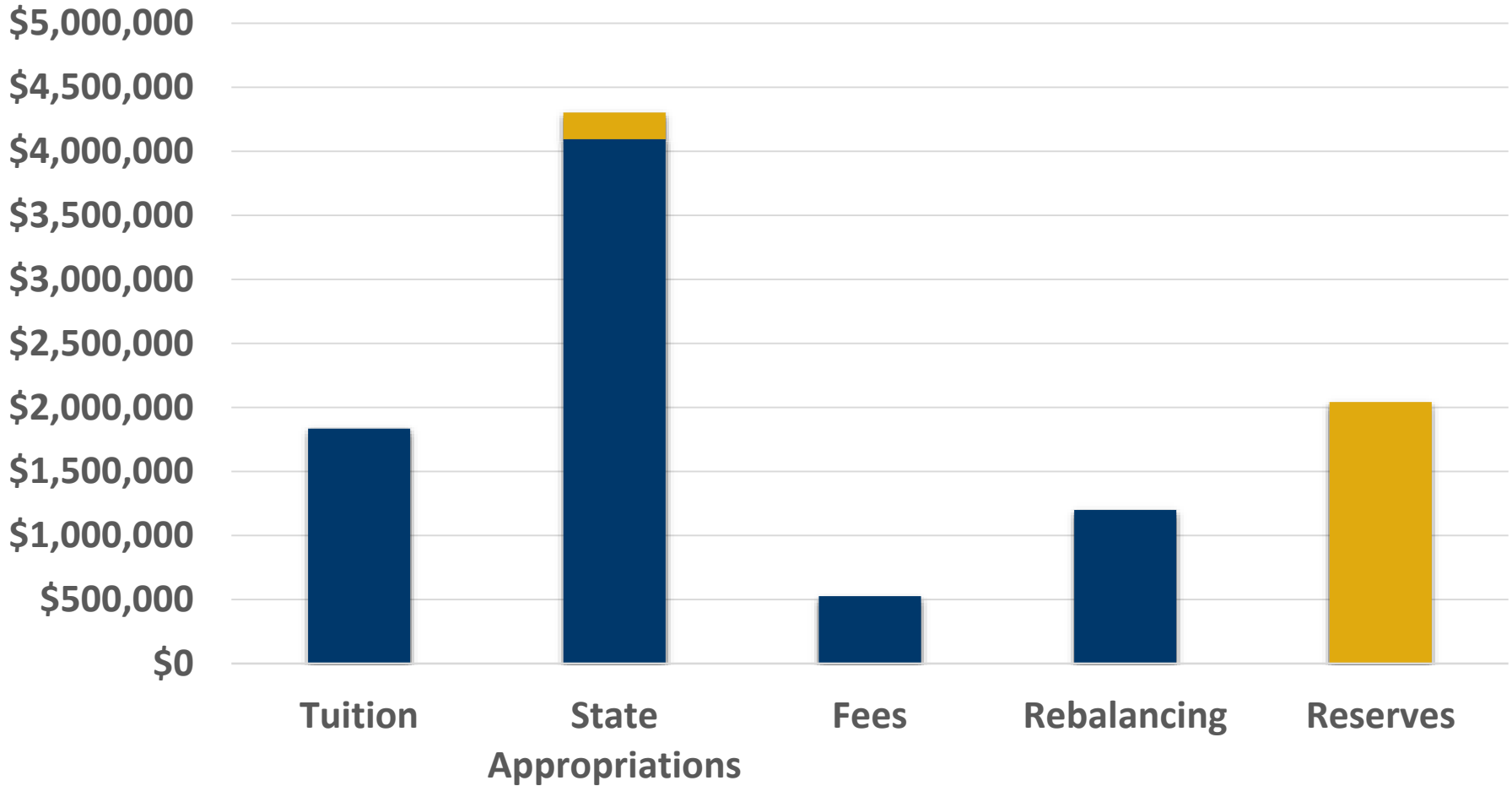
Strategic Plan Goals

- **Goal 1:** Transform lives through meaningful learning experiences.
- **Goal 2:** Inspire, nurture and empower scholarship, creativity, discovery, innovation and entrepreneurial initiatives.
- **Goal 3:** Ensure stewardship of resources through strategic alignment and investments.
- **Goal 4:** Embrace diversity and inclusion as a path to excellence and societal change.

Budget Timeline

August – December 2015	Departments and divisions prepared budget requests
January – April 2016	Vice Chancellors worked to finalize requests
April 2016	Chancellor and Executive Team approved proposed budget
May 2016	Chancellor hosts town hall meeting to present budget

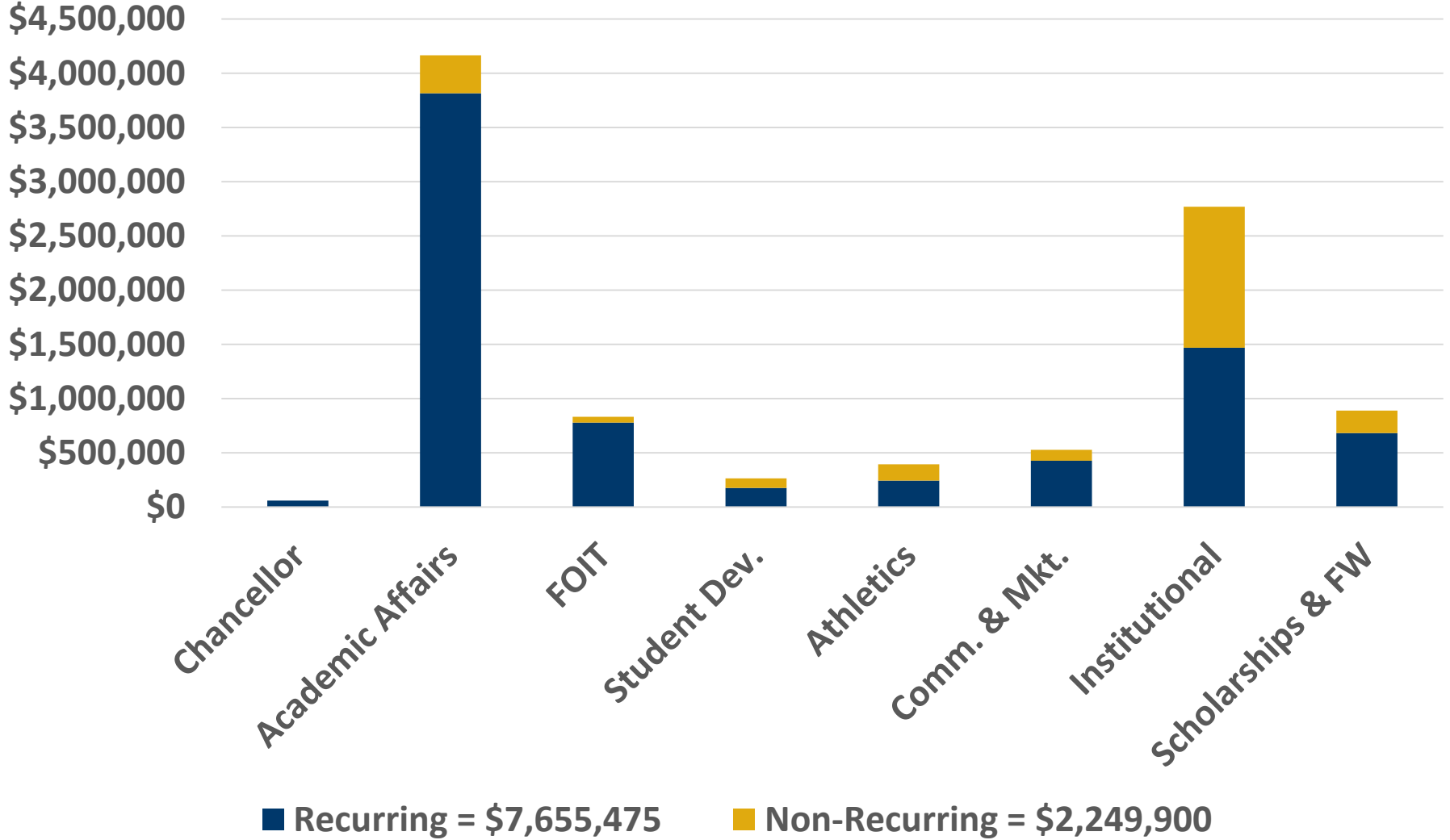
FY 17 E&G Proposed New Revenue



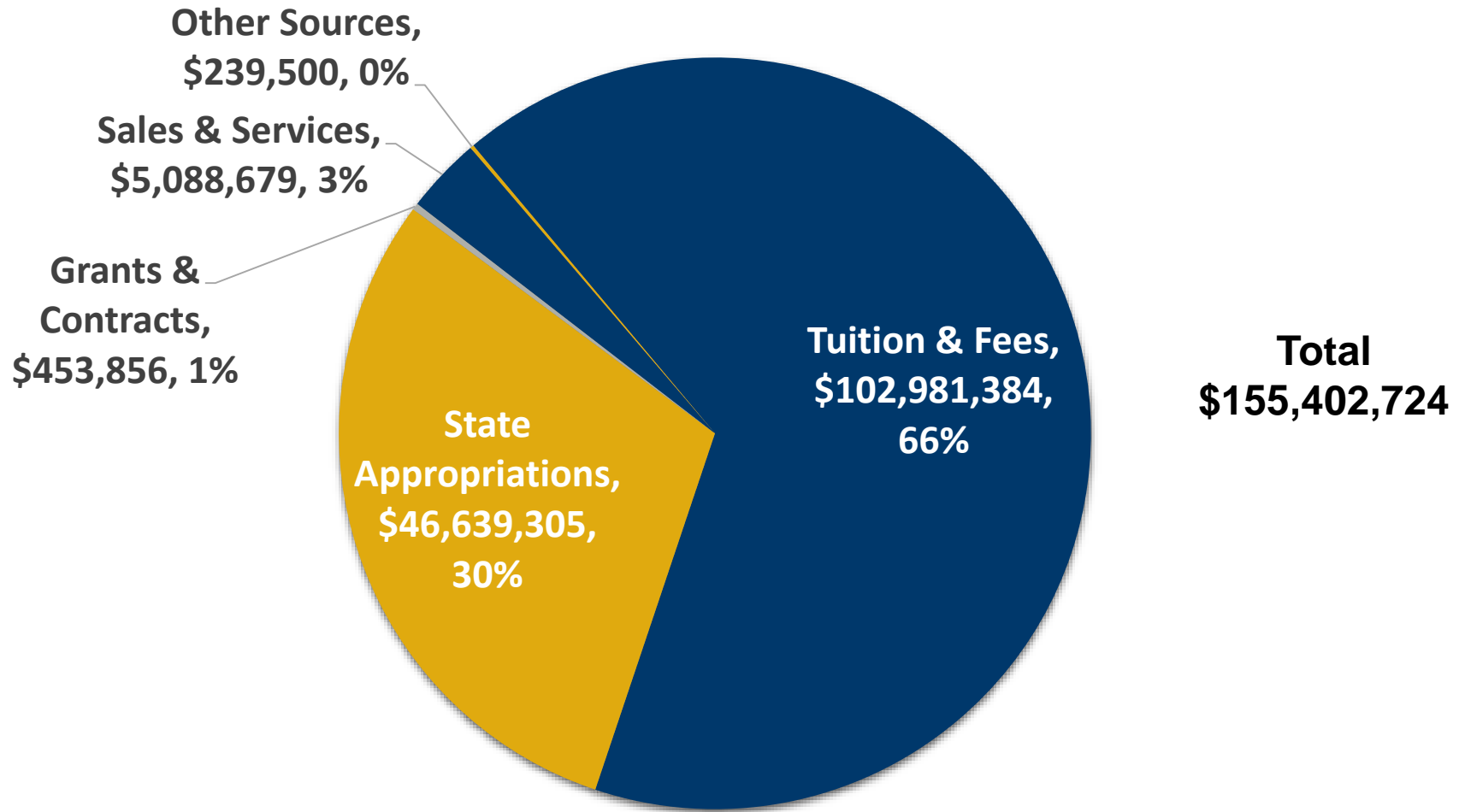
■ Recurring = \$7,655,475 ■ Non-Recurring = \$2,249,900

1% maintenance fee increase yields \$721,691.

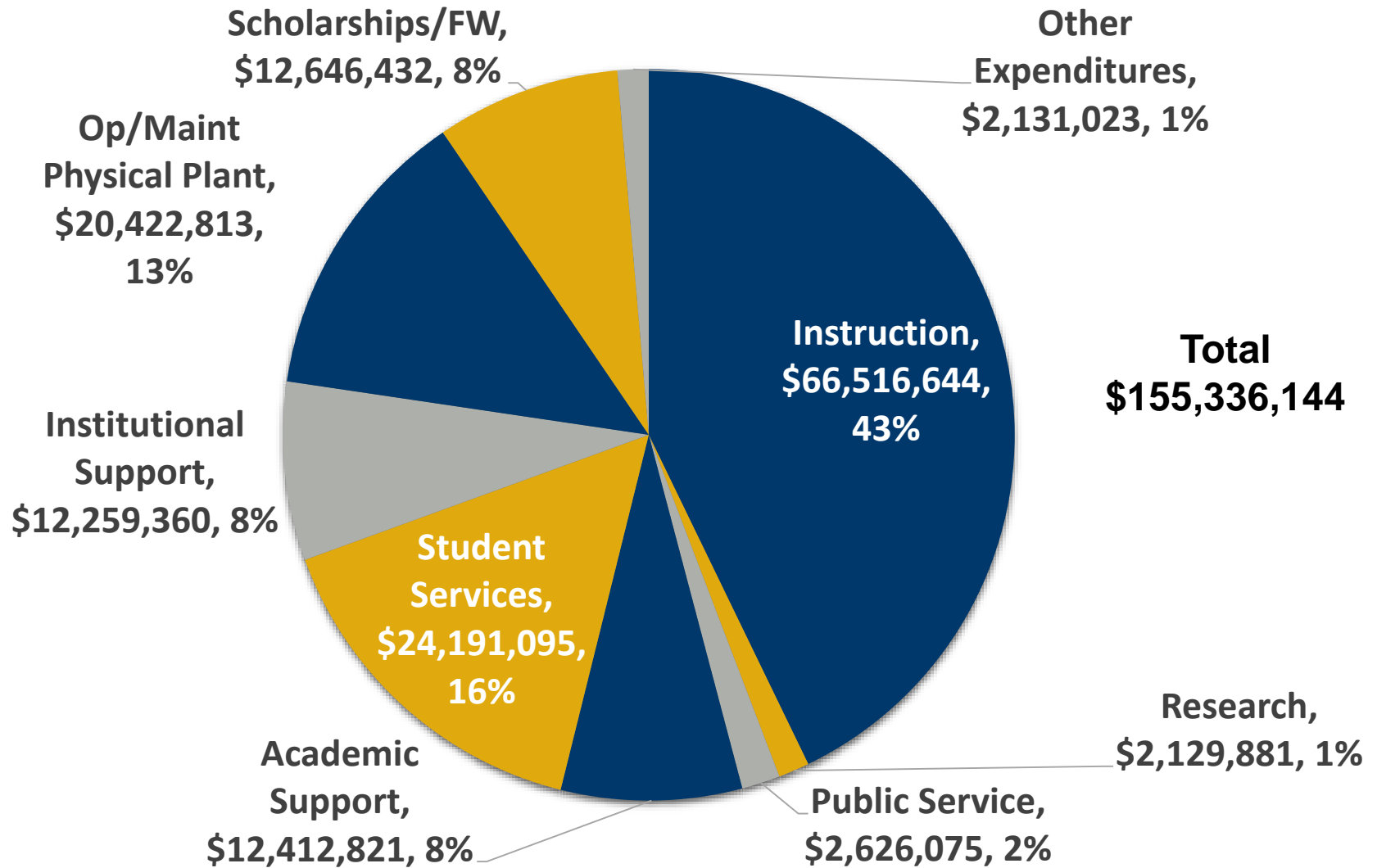
FY 17 E&G Proposed New Expenses



FY 17 E&G Proposed Budget - Revenue



FY 17 E&G Proposed Budget - Expense



FY 2017 Proposed Budget - Chancellor

New Budget Allocations

- | | |
|-----------------|-----------------|
| • Recurring | \$60,571 |
| • Non-Recurring | \$0 |
| • Total | \$60,571 |

Highlights

- Staff Writer
- Community Partnership Operating
- Title IX Operating
- 3% Across-the-Board Salary Pool

FY 2017 Proposed Budget – Academic Affairs

New Budget Allocations

- Recurring \$3,815,817
- Non-Recurring \$350,000
- **Total \$4,165,817**

Highlights

- Full Funding of 6 New Faculty Positions in Engineering and Business
- Staffing and Operating Support for Arts and Sciences, Enrollment Services, International Education, and the Library
- Enhanced Support for Career Services
- Faculty Promotions & UCF Rollovers Salary Pool
- 3% Across-the-Board Salary Pool

FY 2017 Proposed Budget – Athletics

New Budget Allocations

- Recurring \$244,648
- Non-Recurring (If Needed) \$150,000
- **Total \$394,648**

Highlights

- Partial Funding for Head Basketball Coaches Salary Adjustments
- Recruiting Operating
- Team Travel Operating
- Tennis Facility Operating
- 3% Across-the-Board Salary Pool

FY 2017 Proposed Budget – Comm. & Marketing

New Budget Allocations

- | | |
|-----------------|------------------|
| • Recurring | \$427,381 |
| • Non-Recurring | \$100,000 |
| • Total | \$527,381 |

Highlights

- Marketing Funds for Student Recruitment
- Associate Vice Chancellor Position; Director of Editorial Services Position; Director of Integrated Marketing Position; Webmaster Position
- Salary Compression Adjustments
- 3% Across-the-Board Salary Pool

FY 2017 Proposed Budget – FOIT

New Budget Allocations

- | | |
|-----------------|------------------|
| • Recurring | \$778,753 |
| • Non-Recurring | \$54,000 |
| • Total | \$832,753 |

Highlights

- Purchasing Buyer/Surplus Position (Partial Funding)
- Emergency Management Planner Position; Police Officer Position (2)
- Skilled Crafts Position; Custodian Position (2)
- Facilities Operating Funds
- 3% Across-the-Board Salary Pool

FY 2017 Proposed Budget – Stud. Development

New Budget Allocations

- Recurring \$176,341
- Non-Recurring (If Needed) \$88,000
- **Total \$264,341**

Highlights

- Judicial Investigator Position
- Women's Center Victim/Survivor Advocate Position
- Disability Resource Center Operating (If Needed)
- 3% Across-the-Board Salary Pool

FY 2017 Proposed Budget – Institutional

New Budget Allocations

- Recurring: \$1,469,793
- Non-Recurring: \$1,300,000
- **Total** **\$2,769,793**

Highlights

- Diversity Advisory Council Institution & Unit Plans
- New Library Cleaning Contract
- Technology Refresh – Infrastructure, Wireless, Classrooms, State Office Building, Voice Over Internet Protocol (VOIP)
- Utilities
- FLSA Salary Pool

FY 2017 Proposed Budget – Scholarships & FW

New Budget Allocations

Highlights

- New Gold Scholarships
- Graduate Assistantships Stipend Increase
- Increase Institutional Scholarships & Grant-In-Aid for Tuition Increase

FY 2017 Proposed Board Approved Fees

Fee	Annual Rate		Annual Increase		Annual Revenue Generated
	Current	Proposed	Amount	Percent	
International Education Fee	New	\$20	\$20	100%	\$239,960
Doctorate of Physical Therapy Differential Fee	New	\$56	\$56	100%	\$92,736
Doctorate of Occupational Therapy Differential Fee	New	\$56	\$56	100%	\$68,544
Total					\$401,240

FY 2017 Proposed Presidential Approved Fees

Fee	Annual Rate		Annual Increase		Annual Revenue Generated
	Current	Proposed	Amount	Percent	
Lab Fee Adjustments					\$16,300
Total					\$16,300

- Courses Included in Lab Fee Adjustments
 - Education
 - Environmental Science
 - Interior Design
 - Communications

FY 2017 Proposed Chancellor Approved Fees

Fee	Annual Rate		Annual Increase		Annual Revenue Generated
	Current	Proposed	Amount	Percent	
Nurse Practitioner Seat Fee	New	\$500	\$500	100%	\$7,500
PT Seat Fee	\$250	\$500	\$250	100%	\$2,500
Parking Student Decals				3%	\$36,252
Parking F/S & Other Decal Types				3%	\$6,382
Meal Plans				4%	\$46,265
Total					\$98,899

FY 16 Tennessee Universities Tuition & Fees

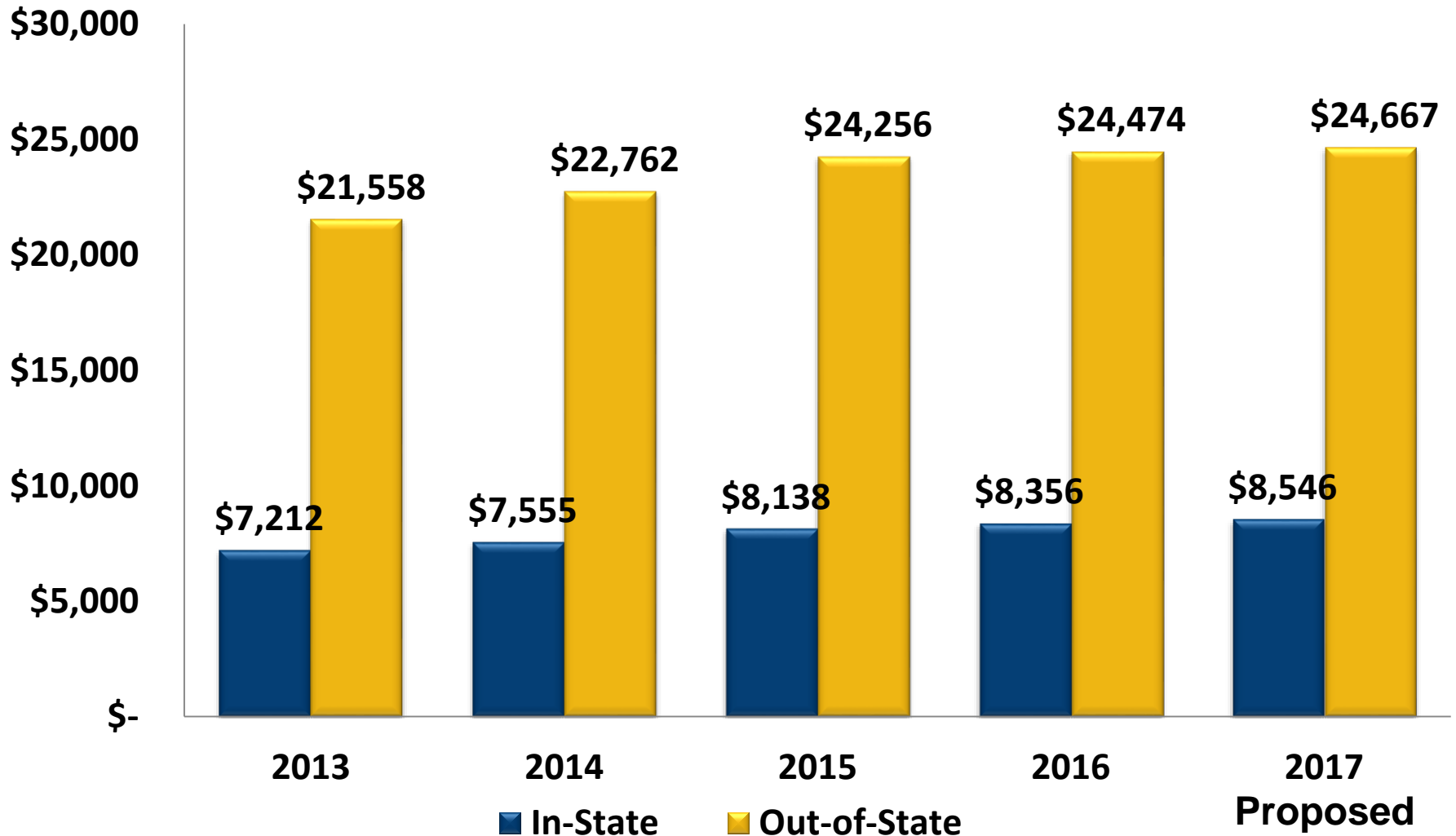
University	Total Mandatory Fees	Undergraduate Maintenance Fees	Total Undergraduate Resident
Tennessee State	\$1,039	\$6,378	\$7,417
Austin Peay	\$1,453	\$6,348	\$7,801
ETSU (JRs, SRs, and Grad Students)	\$1,359	\$6,828	\$8,187
UT Martin	\$1,408	\$6,918	\$8,326
Tennessee Tech	\$1,171	\$7,182	\$8,353
UT Chattanooga	\$1,732	\$6,624	\$8,356
Middle Tennessee	\$1,648	\$6,756	\$8,404
ETSU (FR & SOPH)	\$1,649	\$6,828	\$8,477
University of Memphis	\$1,583	\$7,686	\$9,269
UT Knoxville (admitted before 2013-14)	\$1,758	\$9,028	\$10,786
UT Knoxville (admitted 2013-14)	\$1,758	\$10,376	\$12,134
UT Knoxville (admitted 2014-15 & later)	\$1,758	\$10,678	\$12,436

FY 16 & 17 Fees

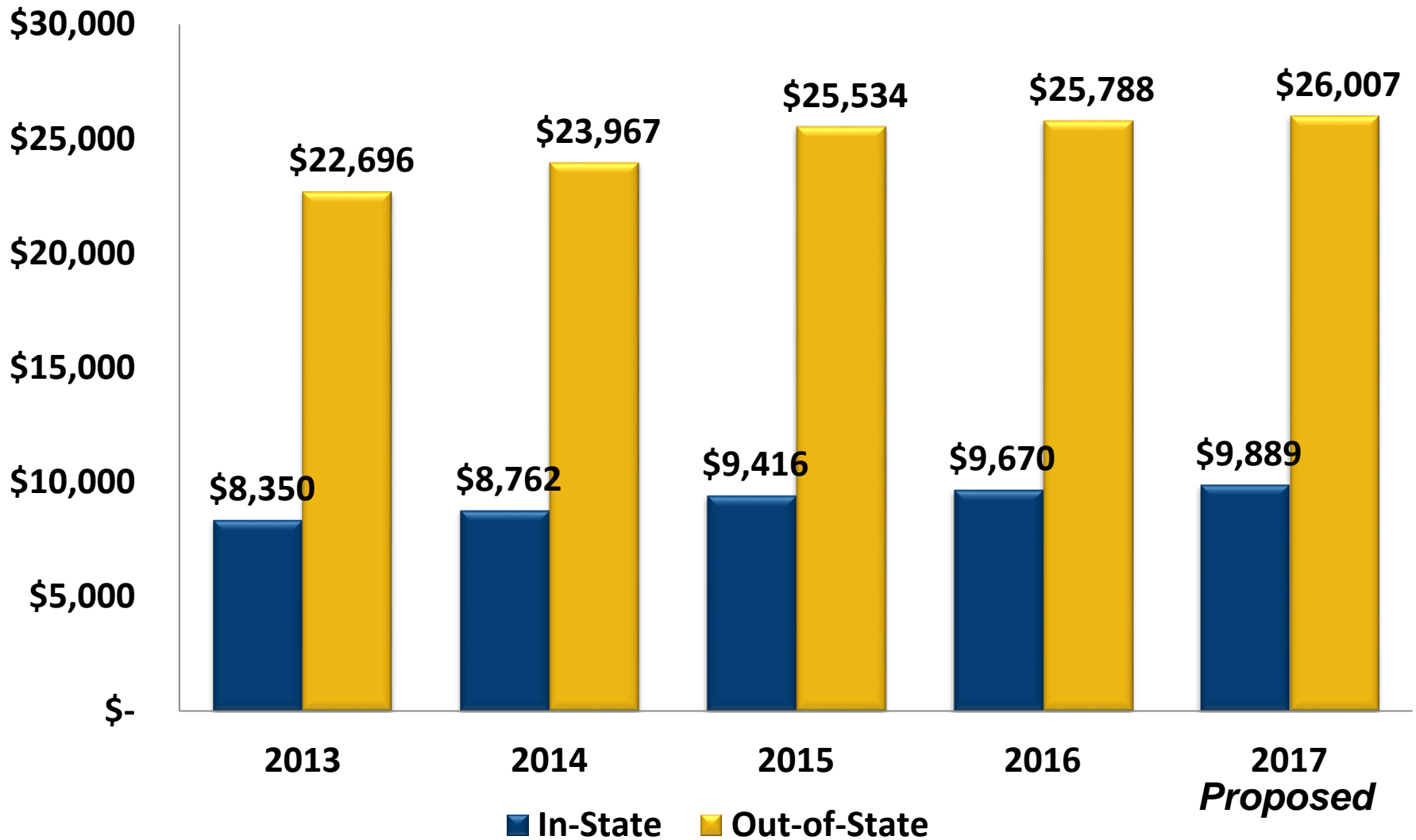
Fee	Current	Proposed
Student Activity	\$240	\$240
Debt Service	\$300	\$300
Health Services	\$120	\$120
Athletics	\$480	\$480
Green	\$20	\$20
Technology	\$250	\$250
Library	\$50	\$50
Transportation*	\$72	\$96
Facilities	\$200	\$200
International	\$0	\$20
Total	\$1,732	\$1,776

**Preapproved UT Board Increase*

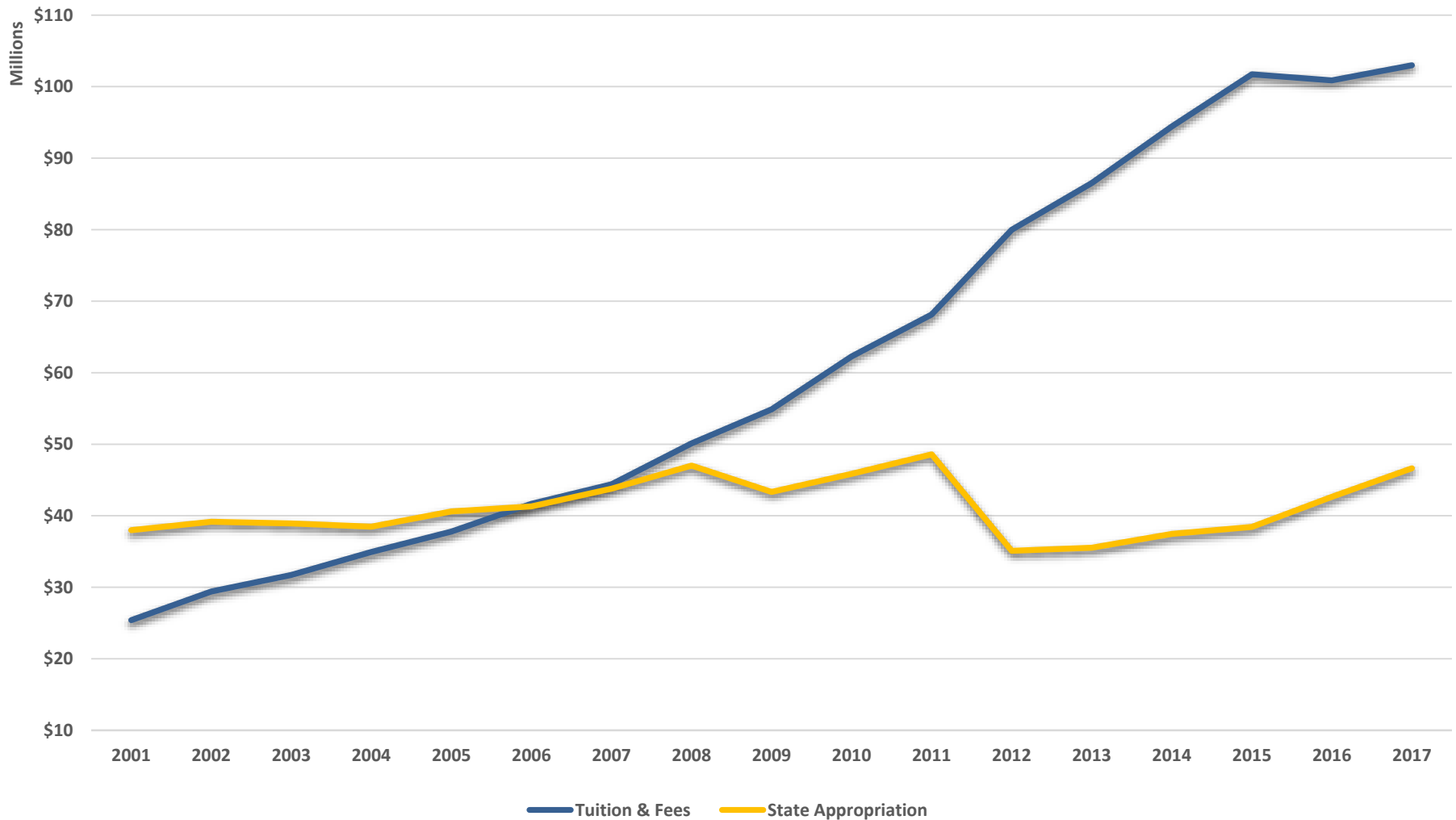
FY 13-17 Undergraduate Tuition & Fees



FY 13-17 Graduate Tuition & Fees



FY 01-17 Tuition vs. Appropriation



Tuition and appropriation for FY 2016 is revised and for FY 2017 is proposed.

BAG Update

Category	Action/Strategy	Status	Sources of New/ Reallocated Funds	Uses of New/ Reallocated Funds
Reallocations	Institution-wide Budget Rebalancing (4.75% Target)	Complete	\$2,948,339	
Reallocations	Tennessee Promise Enrollment Impact	Complete		\$918,643
Reallocations	UC Foundation Academic Affairs Program Realignments	Complete		\$237,854
Reallocations	Compensation Gap	Complete		\$6,157,472
Reallocations	Voluntary Retirement Incentive Program	Complete	\$6,523,175	\$6,523,175
Reallocations	Voluntary Retirement Incentive Program Restricted Account Payments	Complete		\$47,160
Program Realignment	Executive MBA Program Discontinuation	Underway	\$312,477	
	TOTALS		\$9,783,991	\$13,884,304

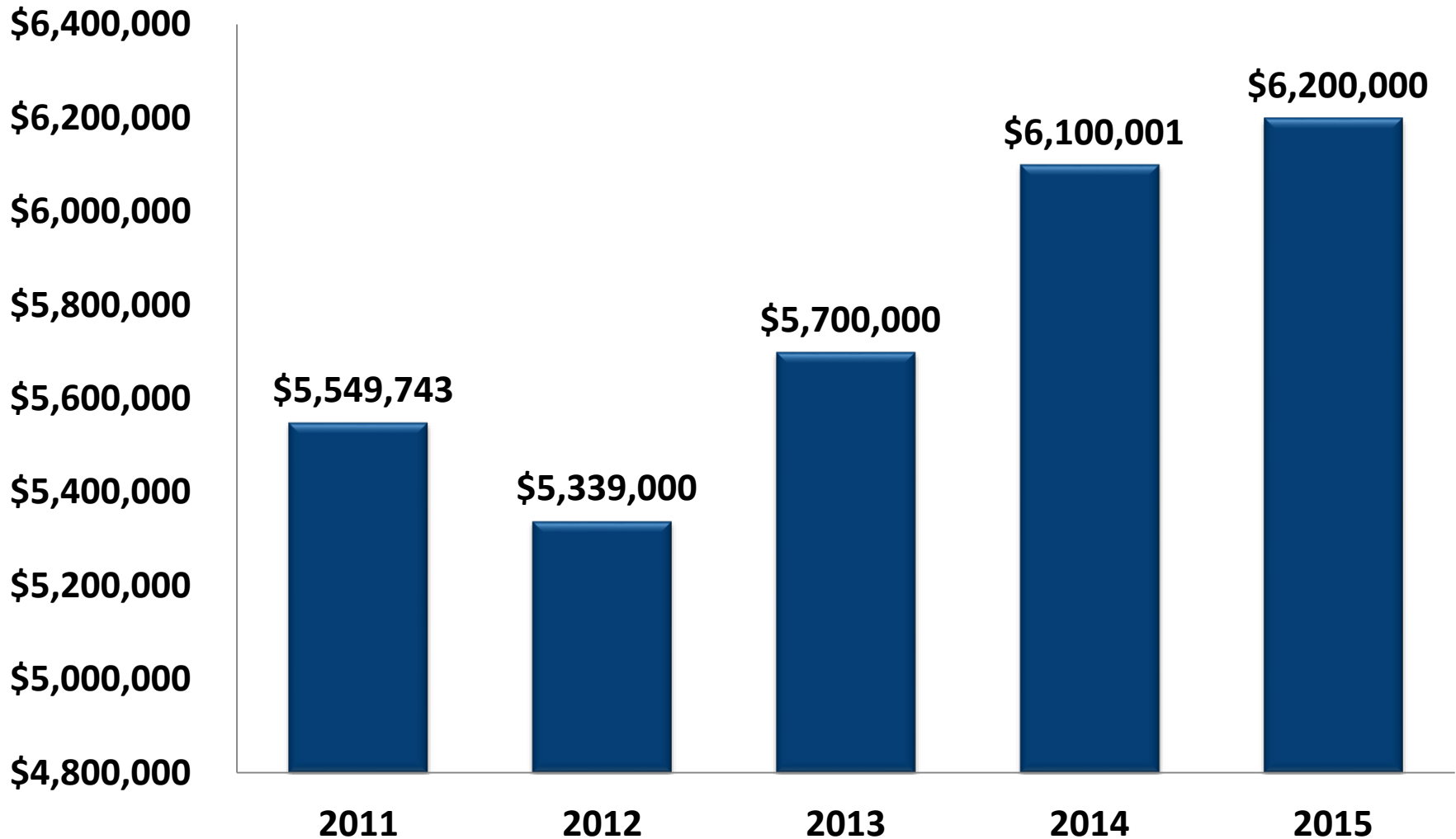
FY 17 Funded Capital Projects

Type	Project	Total
Outlay	Academic Classroom Renovation (Lupton/Fine Arts)	\$37,910,000
Maintenance	Roof Replacements	\$4,500,000
Total		\$42,410,000

FY 18 Capital Project Priorities

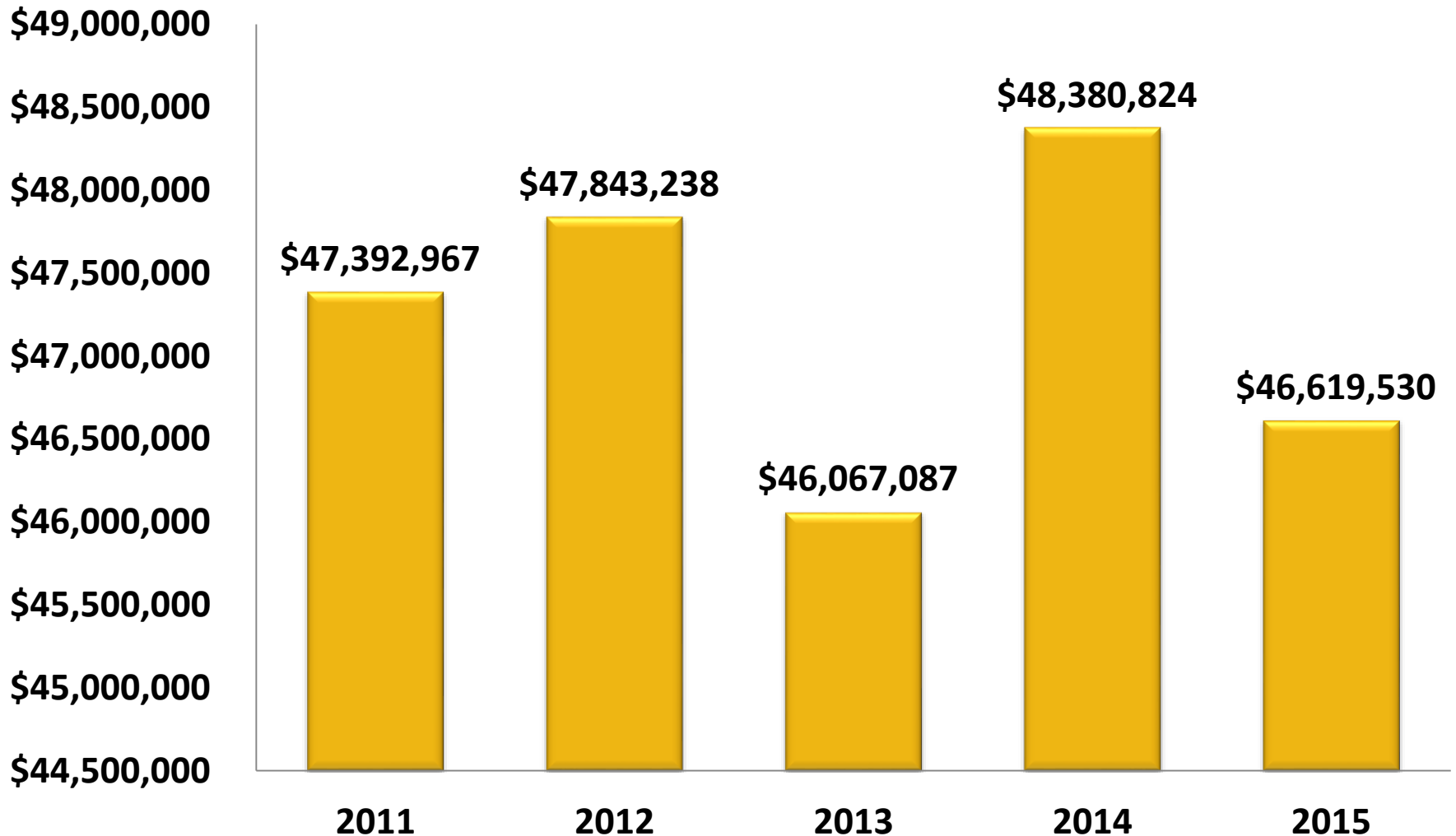
Type	Project	Total
Capital	Health Sciences Building	\$95,000,000
Maintenance	West Campus Utility Connections	\$5,570,000
Maintenance	Building Envelope Repairs	\$2,600,000
Total		\$103,170,000

FY 11-15 E&G Fund Balance



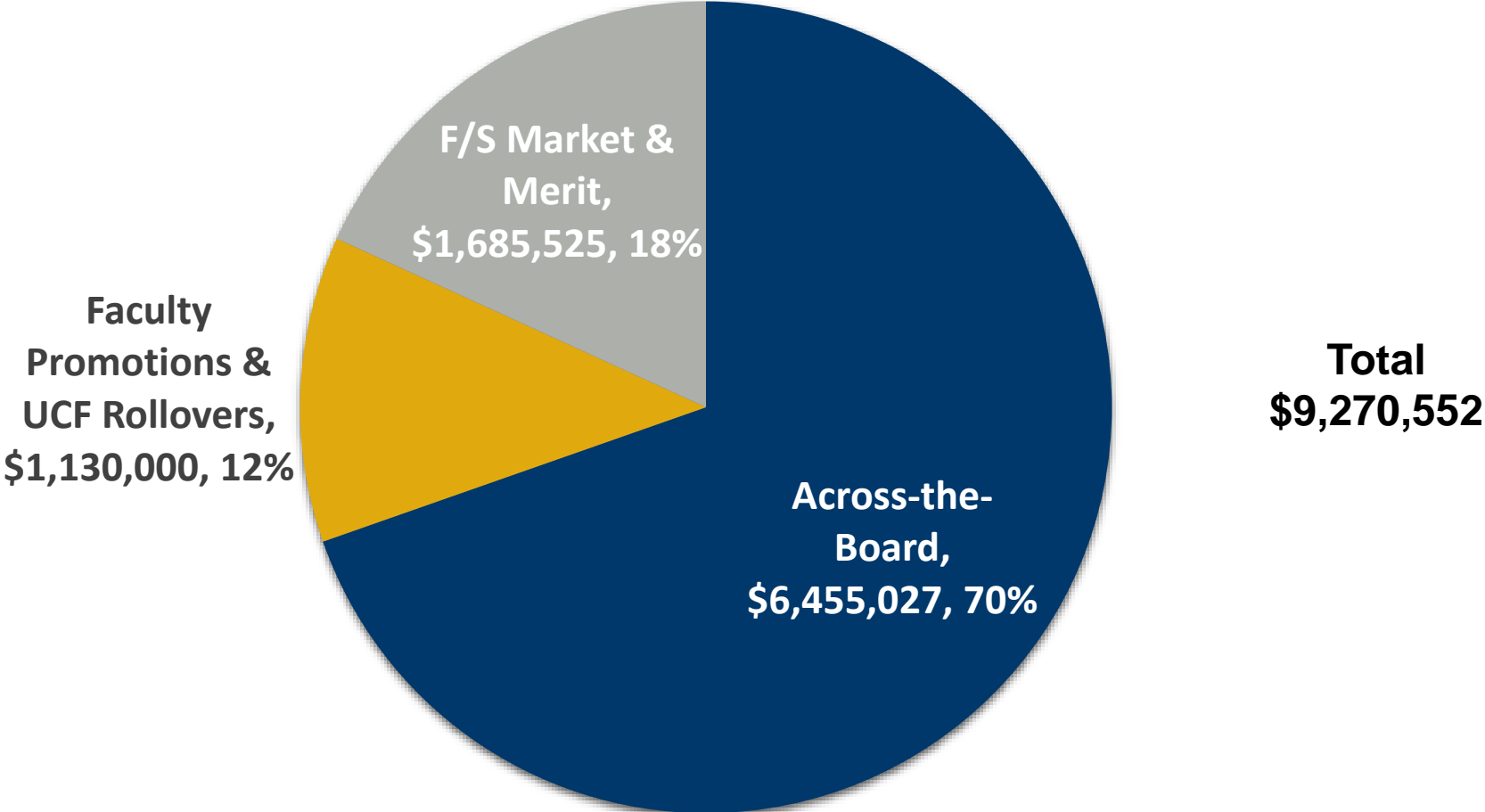
THEC fund balance minimum requirement is 2%; UTC FY 2015 balance is 4.23%.

FY 11-15 Notes & Bonds Payable



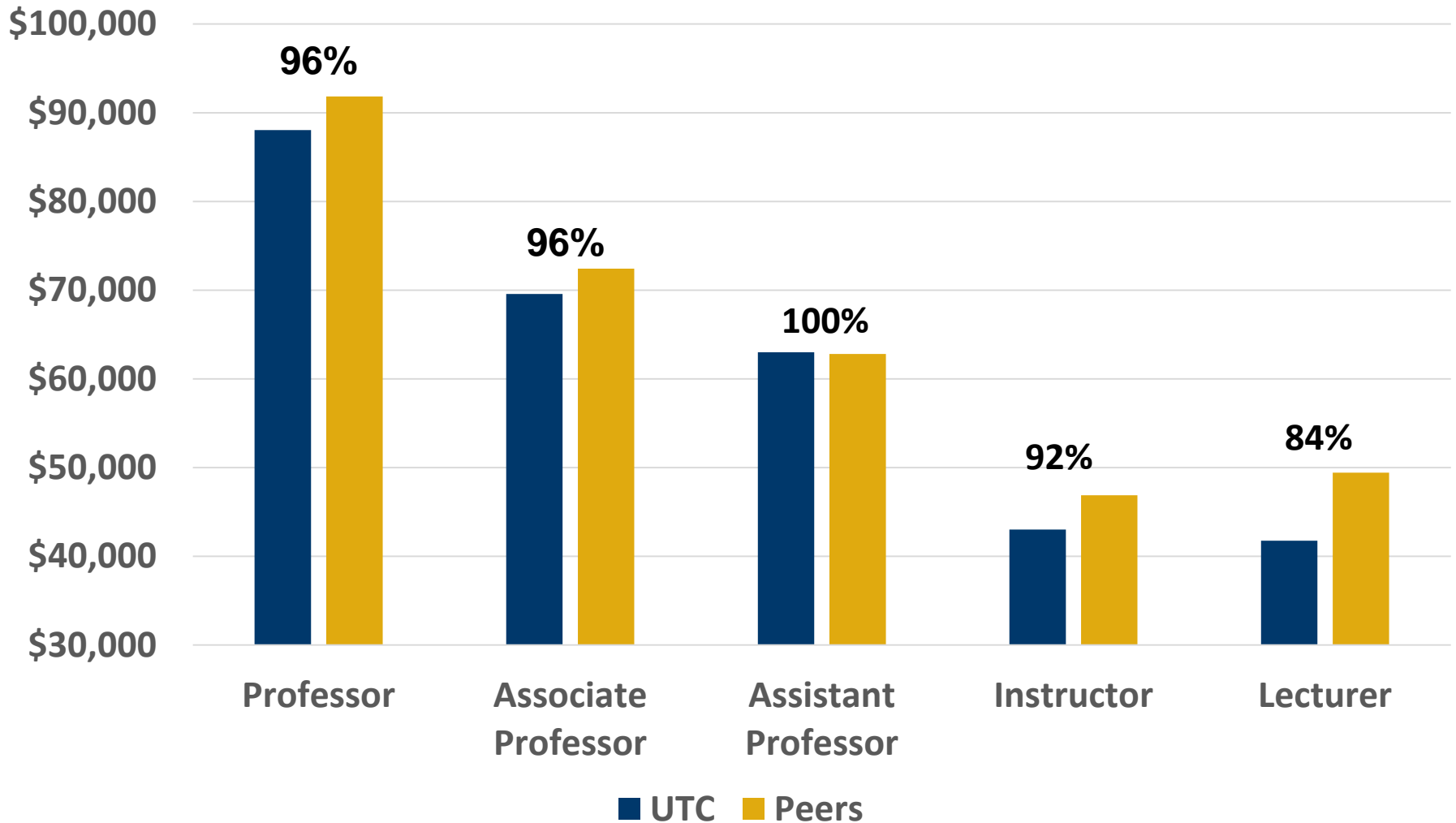
The West Campus Housing & Parking Garage project will add an estimated \$77 MM in FY 2018.

FY 13-17 Institutional Compensation Investment



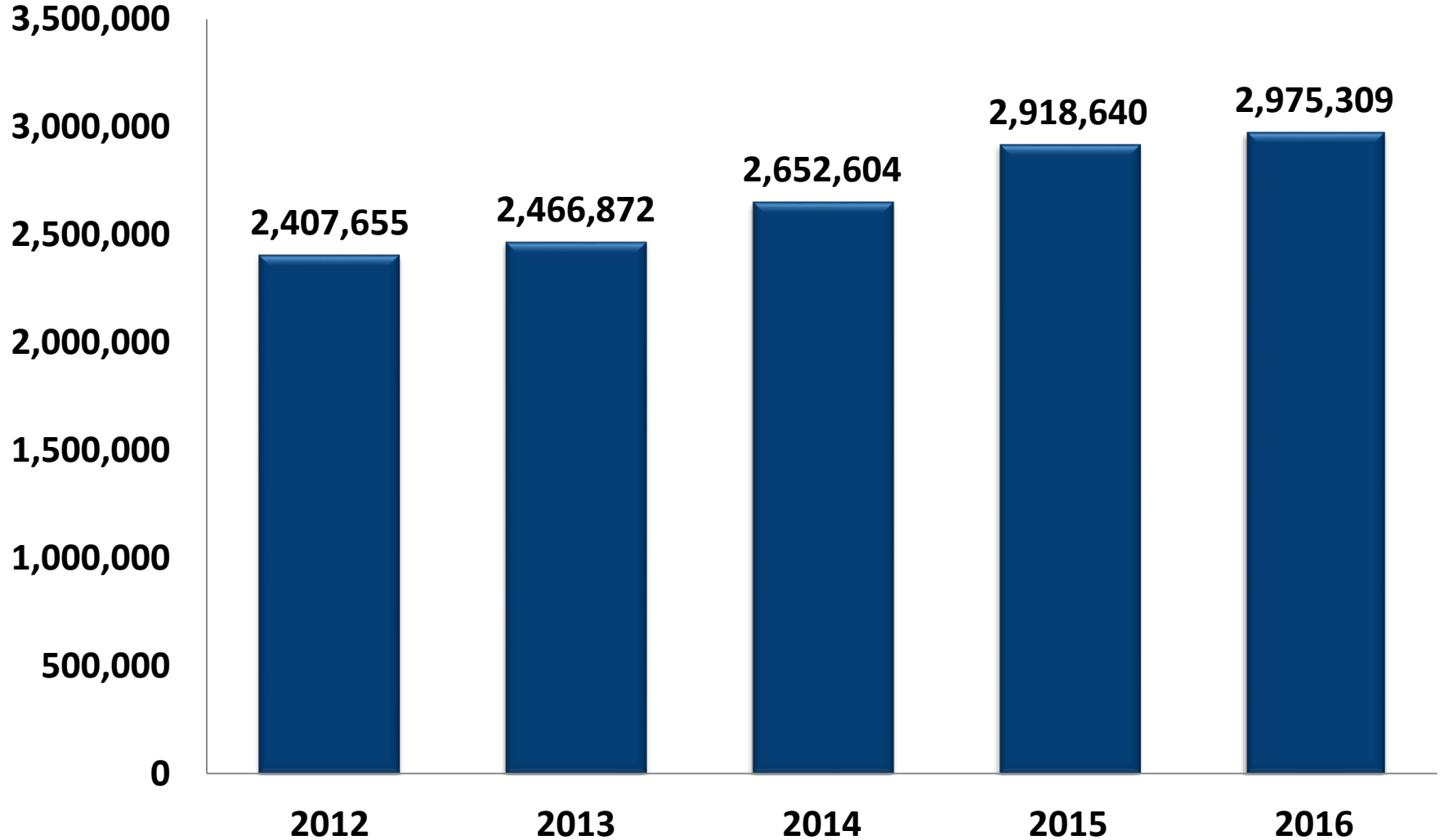
Graph includes FY 17 proposed compensation plans.

FY 15 Faculty Compensation Comparison



Professor, Associate, & Assistant = Huron; Instructor & Lecturer = AAUP IIA Peers

FY 12-16 Physical Plant Square Footage



FY 2016 square footage does not include the State Office or Mapp Buildings.

FY 12-16 Residence Hall Occupancy Rates

