

**CHRISTOPHER S. HORNE**

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**CURRENT POSITION**

**University of Tennessee at Chattanooga, Department of Political Science,  
Public Administration, and Nonprofit Management**

Associate Professor of Public Administration, August 2010 – present

Assistant Professor of Public Administration, August 2006 – July 2010

Teach graduate and undergraduate courses in public policy, research methods, program evaluation, and nonprofit administration ▪ Supervise student internships ▪ Conduct research focusing on the effects of public policy on the nonprofit sector ▪ Awarded UC Foundation professorship, August 2007 ▪ Elected to Alpha Society, March 2014

**EDUCATION**

**Georgia Institute of Technology and Georgia State University, Joint Program in Public Policy**

August 2000 – December 2005

PhD, Public Policy ▪ Major field in Policy Analysis and Program Evaluation ▪ Minor field in Social Welfare Administration ▪ 2004 GSU Outstanding Doctoral Student in Public Policy Award recipient

**University of Tennessee at Memphis**

August 1998 – May 2000

MS, Social Work ▪ Concentration in Management and Community Practice ▪ Graduated top of class ▪ UT College of Social Work Faculty Award for Exceptional Professional Promise recipient

**Berry College**

August 1992 – April 1996

BA, Sociology, summa cum laude ▪ Minors in Psychology and Music ▪ Class valedictorian

**PREVIOUS ACADEMIC APPOINTMENTS**

**Kennesaw State University, Department of Political Science and International Affairs**

Assistant Professor of Public Administration, August 2004 – July 2006

Taught graduate and undergraduate courses in public administration, policy analysis, and nonprofit administration and the undergraduate political science capstone course ▪ Supervised Master of Public Administration student internships ▪ 2005 Community Based Learning Award recipient

**Georgia State University, Department of Public Administration and Urban Studies**

Instructor, Spring 2003 – Spring 2004

Taught graduate and undergraduate courses in social policy, public policy, and policy analysis

**Oglethorpe University**

Adjunct Instructor, Spring 2002

Co-taught senior seminar about the role of faith-based nonprofit organizations in urban social services

## **PUBLICATIONS**

### **Peer-reviewed**

Horne, C. (2014). *Life On Point* youth development program outcomes. *Journal of Adolescent and Family Health*, 6(1), Article 2. Available: <http://scholar.utc.edu/jafh/vol6/iss1/2>.

Horne, C. (2012). A grounded model for more accurate and useful evaluation of contracted social services. *Journal for Nonprofit Management*, 15(1), 40-49.

Horne, C., and Paris, T. (2010). Preparing MPA students to succeed in government-nonprofit collaboration: Lessons from the field. *Journal of Public Affairs Education*, 16(1), 13-30.

Horne, C. (2008). Teaching what we know: Describing and challenging the neglect of management science methods in Master of Public Administration programs. *Journal of Public Affairs Education*, 14(3), 427-438.

Horne, C. (2008). BOOK REVIEW: *Charitable Choice at Work* by Sheila Suess Kennedy and Wolfgang Bielefeld. *American Review of Public Administration*, 38(1), 118-120.

Horne, C., Van Slyke, D., and Johnson, J. (2006). Charitable Choice implementation: What public managers should know about public opinion and the potential impact of government funding on private giving. *International Journal of Public Administration*, 29(10-11), 819-836.

Van Slyke, D., Horne, C., and Thomas, J. (2005). The implications of public opinion for public managers: The case of Charitable Choice. *Administration and Society*, 37(3), 321-344.

Horne, C., Johnson, J., and Van Slyke, D. (2005). Do charitable donors know enough—and care enough—for government subsidies to affect private giving to nonprofit organizations? *Nonprofit and Voluntary Sector Quarterly*, 34(1), 136-149. (Featured in *Stanford Social Innovation Review* article, Fall 2005.)

Horne, C. (2003). Should faith-based organizations apply for government funds? The potential impact on giving and volunteering. *Social Work and Christianity*, 30(1), 64-74.

Horne, C. (2003). Service utilization patterns of survivors of intra- and extra-familial homicides. *Journal of Family Violence*, 18, 75-82.

### **Selected professional reports**

Horne, C. (2013). *Connecting Tennessee to the World Ocean: Summative Evaluation Report*. Prepared under contract for the Tennessee Aquarium, National Oceanic and Atmospheric Administration award NA09SEC4690041. Published at <http://informal.science.org/evaluation/show/666>.

Horne, C. (2012). *Middle School Life On Point: Experimental Summative Evaluation Results*. Prepared under contract for On Point.

Horne, C. (2012). *Benchmarking UTC GEAR UP*. Formative evaluation report prepared under contract for the University of Tennessee at Chattanooga GEAR UP college access program.

Horne, C. (2011). *Connecting Tennessee to the World Ocean: Formative Evaluation Report*. Prepared under contract for the Tennessee Aquarium, National Oceanic and Atmospheric Administration award NA09SEC4690041. Published at <http://informal.science.org/evaluation/show/309>.

Medley, B., Ritz, S., Biderman, M., Horne, C., Guess, P., Cothran, L., Bernard, and Brown, N. (2009). *UTC Faculty/Staff Worklife and Diversity Study: Final Report*. Prepared in service to the UTC Center for Applied Social Research.

Horne, C. (2006). *Burruss Institute Strategic Planning Report*. Report based on strategic planning process facilitated for Kennesaw State University's A.L. Burruss Institute of Public Service and Research, August 14, 2006.

Horne, C., Van Slyke, D., and Johnson, J. (2003). Attitudes toward public funding for faith-based organizations and the potential impact on private giving. *Proceedings of the Spring Research Conference, The Roundtable on Religion and Social Welfare Policy*, Washington, D.C., March 2003.

Thomas, J. and Horne, C. (2000). *Social Capital in Metropolitan Atlanta: Findings from the Social Capital Benchmark Survey*. Prepared under contract for The Community Foundation for Greater Atlanta, June 2000. Distributed to Atlanta civic, government, business, and leaders and in community forums held by the Regional Leadership Foundation. Published at <http://www.atlcf.org/social.html>.

Horne, C. (2000). *Evaluation of Employment Security Families First Services in Shelby County*. Prepared with grant support from the Tennessee Department of Human Services, April 2000.

## **PRESENTATIONS**

### **Papers presented at scholarly conferences**

Horne, C. (2014). The irony of evidence-based program registries' growing influence on nonprofit program replication and adaptation. Accepted for presentation at Association for Research on Nonprofit Organizations and Voluntary Action conference, Denver, Colorado, November 2014.

Horne, C. (2014). Context-sensitive evaluation of aspiring evidence-based programs. Presented at Southeast Evaluation Association conference, Tallahassee, Florida, January 2014.

Horne, C. (2010). Evaluating programs funded by government and delivered by nonprofits: A grounded model for more accurate and useful evaluation of contracted social services. Presented at American Evaluation Association conference, San Antonio, Texas, November 2010.

Horne, C. (2010). Contract managers being "really, really careful": How the government-nonprofit relationship helps and hinders performance measurement in social services contracting. Presented at Public Performance Measurement and Reporting Network conference, Chattanooga, Tennessee, March 2010.

Horne, C., and Paris, T. (2009). Preparing students to lead in government-nonprofit collaboration: Lessons from the field. Presented at Teaching Public Administration conference, Frankfort, Kentucky, May 2009.

Horne, C., Stout, M., and Paris, T. (2009). Adding value with an expanded evaluand: A grounded model to strengthen formative evaluation of contracted social service programs. Presented at Southeast Evaluation Association conference, Tallahassee, Florida, February 2009.

Horne, C. (2008). Teaching quantitative analysis skills that more public administrators will use. Presented at Teaching Public Administration conference, Richmond, Virginia, May 2008.

Horne, C. (2007). Quantitative methods instruction in MPA programs: What we do versus what we *should* do. Presented at Teaching Public Administration conference, Harrisburg, Pennsylvania, May 2007.

Horne, C. (2006). Theoretic diversity in the MPA policy analysis course: Evidence that we don't have it, a rationale for why we need it, and strategies for teaching it. Presented at Teaching Public Administration conference, Olympia, Washington, February 2006.

Horne, C. (2005). The effects of government funding on nonprofit organizations: Evidence to inform policy design in an era of "third-party government." Presented at Association for Public Policy Analysis and Management conference, Washington, DC, November 2005.

Horne, C. (2005). "Crowding out" debunked: New evidence and explanations for a positive effect of government funding on charitable giving. Presented at Association for Research on Nonprofit Organizations and Voluntary Action conference, Washington, DC, November 2005.

Horne, C., Johnson, J., and Van Slyke, D. (2004). Crowding out of charitable giving by government funding: Conventional explanations, the promise of organizational theory alternatives, and management implications. Presented at Association for Research on Nonprofit Organizations and Voluntary Action conference, Los Angeles, California, November 2004.

Horne, C., Johnson, J., and Van Slyke, D. (2004). Explaining the crowding out of charitable giving by government funding. Presented at Association for Public Policy Analysis and Management conference, Atlanta, Georgia, November 2004.

Van Slyke, D., and Horne, C. (2002). What if faith-based organizations were more active in delivering publicly funded social services? Implications of public opinion for public managers. Presented at Association for Public Policy Analysis and Management conference, Dallas, Texas, November 2002.

Van Slyke, D., and Horne, C. (2001). Measuring public support for faith-based organizations under Charitable Choice. Presented at Association for Research on Nonprofit Organizations and Voluntary Action conference, Miami, Florida, November 2001.

McConkey, D., and Horne, C. (1996). What fuels the culture war? The effects of religion, politics, and individualism on traditional family values. Presented at the Association of Christians Teaching Sociology Conference, Mount Berry, Georgia, October 1996.

Horne, C. (1996). Application of sociocultural evolution theory to Stephen L. Carter's *The Culture of Disbelief*. Presented at the Alpha Chi Southern Regional Conference, Charlotte, North Carolina, October 1996.

Horne, C. (1995). Representation of races in popular magazine advertisements, 1955 – 1995. Presented at the Alpha Chi National Conference, Atlanta, Georgia, October 1995. Published in *Alpha Chi Recorder*, 39(3), 24-40.

#### **Other selected professional presentations**

Horne, C., and Pearson, A. (2014). Practical strategies for evidence-based programming. To be presented at Georgia After School and Youth Development Conference, August, Georgia, October 2014.

Horne, C. (2010). Working with external evaluators. Presented at Chattanooga Center for Nonprofits leadership workshop, June 2010.

Horne, C. (2009). Expanding legislative capacity with university partnerships. Presented to state legislators from Akwa Ibom, Nigeria, during the Nigeria-UTC Legislative Workshop, August 2009.

Horne, C. (2005). Strategic management training for Georgia Department of Juvenile Justice Leadership Training program. Kennesaw State University Burruss Institute, June and December 2005.

Horne, C. (2005). Contracting with nonprofit organizations: Lessons learned from the U.S. experience and implications for policy and management in China. Presented to government officials and students by invitation of Hangzhou, China, May 2005.

Horne, C., and Muhammad, J. (1999). Employment retention and advancement program model. Presented by invitation at the US Department of Health and Human Services Administration for Children and Families Employment Retention and Advancement State Conference, Washington, DC, November 1999.

Horne, C. (1997). Training student leaders to resolve conflict. Presented at the Tennessee Association of College and University Housing Officers Conference, Nashville, Tennessee, October 1997.

### **SELECTED PROFESSIONAL SERVICE AND CONSULTANCIES**

**On Point**, evaluation consultant for *Life On Point* and *Think On Point* programs, July 2011 – present

**Tennessee Legislative Internship Program**, Academic Committee member, 2007 – 2011, 2013 – 2014

**Tennessee Aquarium**, evaluation consultant for \$1.3 million NOAA grant-funded project *Connecting Tennessee to the World Ocean*, pro-bono program evaluation design for multiple federal grant proposals, May 2008 – January 2013

**UTC GEAR UP**, evaluation planning for \$4.3 million GEAR UP program, August 2011 – August 2012

**Ad hoc peer reviewer** for *Public Administration Review*, 2014, 2011, 2008; *Nonprofit Management and Leadership*, 2013, 2012, 2008; *International Review of Public Administration*, 2012; *CQ Press*, 2012; *American Review of Public Administration*, 2012, 2010, 2009; *American Journal of Evaluation*, 2010; *State and Local Government Review*, 2009; *Public Performance and Management Review*, 2008; *Nonprofit and Voluntary Sector Quarterly*, 2008; and *Journal of Cultural Economics*, 2006

**United Way of Greater Chattanooga**, program reviewer, Summers 2008 – 2011

**American Evaluation Association, Nonprofit and Foundation Topical Interest Group**, conference program proposal reviewer, 2010

**Teaching Public Administration Conference**, Program Committee member, 2008

**Kennesaw State University Burruss Institute of Public Service and Research**, strategic planning facilitator, 2006

**North Carolina Education Research Council**, data management consultant for North Carolina Schools First in America reporting activities, Fall 2000

**Community Foundation for Greater Atlanta**, data analysis and reporting for the Atlanta Social Capital Benchmark Survey, 1999 – 2000