

**THE UNIVERSITY OF TENNESSEE AT CHATTANOOGA
ADVISORY BOARD MEETING**

9:00 AM EST
Monday
October 2, 2023

ZOOM

I. CALL TO ORDER AND ROLL CALL

Chair Scott LeRoy called the meeting to order at 9:03am. Secretary David Steele called roll and confirmed a quorum. The following Board members were present: Tammie Garland, Scott LeRoy, Elaine Swafford, Clayton Tyner, Todd Womack.

David Watson, UT Board of Trustees member, was also in attendance.

II. OPENING REMARKS

Chair LeRoy welcomed everyone to the meeting, including the new student member Clayton Tyner. He then asked the board members to take a few minutes and introduce themselves for the benefit of any new attendees.

III. APPROVAL OF MAY 23, 2023 MEETING MINUTES

Chair Leroy noted the first item of business was the approval of the minutes from the meeting held on May 23, 2023. Mr. Womack moved approval and Dr. Swafford seconded the motion. The minutes were approved unanimously by roll call vote.

IV. CHANCELLOR'S REPORT

Chair LeRoy then introduced Chancellor Angle for his report. He shared that he had just returned from Germany where he, President Boyd, Victoria Hirschberg, Donde Plowman, Mark Gibson and Mina Sartipi looked at ways to build a stronger partnership with Volkswagen in research and education. Dr. Angle also mentioned the search for a Vice Chancellor for Enrollment Management and Student Affairs has begun. He thanked Stacie Grisham for serving as interim vice chancellor. On October 23, at 2:30pm in the Metro Building, a naming gift will be announced for the new nursing building. UTC has \$55 million from the state of Tennessee to aid in the construction, and Dr. Angle expressed appreciation to the local state legislative delegation for their support, especially Representative Patsy Hazlewood and Senator Bo Watson. UTC hopes to break ground sometime in the spring or early summer of 2024.

UTC's business building is the highest priority for the system; the \$30 million gift from Gary and Kathleen Rollins would be matched by \$67 million from the state of Tennessee.

The UTC Children's Center has taken over the running of the Little Miss Mag children's center. Parents of children who were previously at the Siskin Children's Institute will have first priority for space. It is hoped that the center will also help with the long waitlists for the UTC Children's Center.

V. ACADEMIC AFFAIRS UPDATE

Provost Hale provided a SACSCOC update, sharing that the final compliance certification was submitted in the summer. The search for an Assistant Provost for Student Success has been completed, with Dr. Delight Yokely being hired in that position as of September 18. She will also serve as the QEP director.

At the summer THEC meeting, the Master of Science in Management program was approved and is now recruiting students. The Accelerated BSN program admitted a full cohort in August and is expected to have a second full cohort in the queue. The University High program has started with 56 juniors from ten local high schools. The feedback received so far has been excellent, and plans are now underway for a second cohort.

Theresa Liedtka, currently dean of the UTC Library, is transitioning to an interim space management role. A search will be starting for a new dean of the library. Christy Waldrep is the new administrative assistant to the Provost, taking the place of Jennifer Faires.

Chair LeRoy asked about the status of the search for a new dean in the College of Engineering and Computer Science. Dr. Hale shared the initial search was unsuccessful. Dr. Ahad Nasab has been named interim dean, an appointment which may be extended for another year.

VI. ENROLLMENT MANAGEMENT AND STUDENT AFFAIRS UPDATE

Interim Vice Chancellor Stacie Grisham provided an update on fall enrollment. UTC's final headcount for the fall was 11,380, which includes 9,982 undergraduates. UTC welcomed 2,359 first-time, full-time freshmen – for UTC, that is a record-breaking class. UTC also welcomed 740 transfer students. UTC's housing capacity stands at 102% – all students are on campus or in permanent-for-the-year overflow housing with Palmetto Place.

Looking ahead for the next year, UTC has a lot of changes coming with the expansion to the UT Promise Scholarship and eligibility criteria as well as the addition of some guaranteed admission criteria system-wide. There are also changes coming to the FAFSA process, which is being simplified for students. UTC is also going on the road for some major recruitment events, with Power C tours being held on October 5, 24, 30 and November 8 in Memphis, Franklin, Knoxville and Chattanooga.

Chair LeRoy congratulated Ms. Grisham and her team for the excellent work they have done. Dr. Swafford also expressed her congratulations and asked if there was a breakdown of where the new students come from. Ms. Grisham stated that for the new first-time, full-time freshmen, 29% came from the Chattanooga metro area; about 30% came from the Nashville area and close to 7 and 8% came from Knoxville and the Memphis metro area.

VII. ADVANCEMENT UPDATE

Kim White, Vice Chancellor Advancement, shared an update on her team. There is now a development officer in each college, working with the deans on identifying priorities working to

rebuild a culture of philanthropy. Last year Advancement raised \$14 million from 6,100 donors; the stretch goal for this year is to raise \$20 million. There is an opportunity with the Rollins College of Business that would be an additional \$30 million if it is in the State budget. Ms. White also mentioned the naming gift for the School of Nursing building; UTC needed to raise \$21 million and is 57% there. Ms. White encouraged the board members to let her know if there are people they know that Advancement should connect with in the community.

Ms. White noted that Mocs Give Day is tomorrow. She is hoping for 100% participation from every board on campus. The goal for this year is \$1 million from 1,500 donors.

Ms. White shared information about the UC Foundation. The Foundation is investing \$55 million to redo the 1,600 beds of housing it currently owns on campus.

Advancement has been working with the deans to make sure priorities are aligned. Ms. White shared slides detailing opportunities and priorities in each college and in Athletics. Mr. Womack reiterated Ms. White's earlier comment about community connections and how important they can be for the university and fund-raising.

VIII. FINANCIAL REPORT

Brent Goldberg, Vice Chancellor for Finance and Administration, provided year-end highlights of last year's budget. UTC's fund balances are healthy; auxiliary units look good as well. UTC's debt from FY2019-2023 has declined, but UTC is about to add \$25 million in debt in FY2024 for the Wolford Arena addition and then another \$30 million in FY 2025 for the University Center. UTC is also planning to build a new residence hall.

For the current year FY 2024, which started July 1, Mr. Goldberg shared challenges and opportunities that will be coming. UTC's enrollment increase really helps; UTC wants to work on retaining these students as much as possible for the next four years. UTC does not know yet if it will be able to increase tuition this coming year or just increase fees. There will be six input sessions held on campus over the course of a couple of weeks to allow faculty, staff and students to provide meaningful input. Compensation adjustments will continue to be a big part of UTC's expense structure; UTC raised minimum wage last year but there is still a need to look at some of the compression caused by increasing minimum wage. UTC also needs to look at faculty pay.

Tuition and fees continue to be UTC's largest portion of revenue for this year's budget at 55%. State appropriations are 32%. Auxiliary makes up 10%. UTC's largest area of expense is instruction at 30%; the next largest areas are student services at 13% and academic support at 10%. Operations, maintenance and physical plant make up 10% and so do auxiliaries. Going to natural classifications, 47% of UTC's budget goes toward salaries and 17% toward benefits, a total of 64% of our budget. Operating makes up 34%, with 2% as transfers.

IX. OTHER BUSINESS

There was no other business. Chair LeRoy noted that the next meeting of the Board is scheduled for January 30, 2024, from 1:00-3:00pm in this same location.

X. CLOSING REMARKS

Chancellor Angle and Chair LeRoy thanked everyone for their time and participation.

XI. ADJOURNMENT

A motion to adjourn was made by Dr. Garland and seconded by Dr. Swafford.

The roll call vote was unanimous, and the meeting was adjourned at 10:10am.

DRAFT